# **Grenville Strategic Royalty Corp. (formerly Troon Ventures Ltd.)**

### MANAGEMENT'S DISCUSSION AND ANALYSIS

This Management's Discussion and Analysis ("MD&A") of the financial condition and results of Grenville Strategic Royalty Corp. (formerly Troon Ventures Ltd.) ("Grenville", the "Company", "our" or "we") is for the three months ended March 31, 2015. The information in this MD&A is current as of May 12, 2015 and should be read in conjunction with the interim condensed consolidated financial statements and notes thereto for the three months ended March 31, 2015 and the audited annual financial statements and MD&A for the year ended December 31, 2014.

The Company's interim condensed consolidated financial statements and notes thereto for the three months ended March 31, 2015 have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"), London, and the Interpretations of the International Financial Reporting Interpretations Committee ("IFRIC") and are recorded in Canadian dollars. Certain dollar amounts in this MD&A have been rounded to the nearest thousands of dollars.

### FORWARD-LOOKING INFORMATION

This MD&A and documents incorporated by reference contains certain "forward-looking information" within the meaning of applicable Canadian securities legislation and may also contain statements that may constitute "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Such forward looking information and forward-looking statements are not representative of historical facts or information or current condition, but instead represent only the Company's beliefs regarding future events, plans or objectives, many of which, by their nature, are inherently uncertain and outside of the Company's control. Generally, such forward-looking information or forward-looking statements can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or may contain statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "will continue", "will occur" or "will be achieved". The forward-looking information contained herein may include, but is not limited to, information with respect to: prospective financial performance; expenses and operations; anticipated cash needs and need for additional financing; anticipated funding sources; future growth plans; royalty acquisition targets and proposed or completed royalty transactions; estimated operating costs; estimated market drivers and demand; business prospects and strategy; anticipated trends and challenges in the Company's business and the markets in which it operates; the amount and timing of the payment of dividends by the Company; and the Company's financial position. By identifying such information and statements in this manner, the Company is alerting the reader that such information and statements are subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Company to be materially different from those expressed or implied by such information and statements.

An investment in securities of the Company is speculative and subject to a number of risks including, without limitation, risks relating to: the need for additional financing; the relative speculative and illiquid nature of an investment in the Company; the volatility of the Company's share price; the Company's limited operating history; the Company's ability to generate sufficient revenues; the Company's ability to manage future growth; the limited diversification in the Company's existing investments; the Company's ability to negotiate additional royalty purchasers from new investee companies; the Company's dependence on the operations, assets and financial health of its investee companies; the Company's limited ability to exercise control or direction over investee companies; potential defaults by investee companies and the unsecured nature of the Company's investments; the Company's ability to enforce on any default by an investee company; competition with other investment entities; tax matters, including the potential impact of the Foreign Account Tax Compliance Act on the Company; the potential impact of the Company being classified as a Passive Foreign Investment Company ("PFIC"); the Company's ability to pay dividends in the future and the timing and amount of those dividends; reliance on key personnel, particularly the Company's founders; dilution of shareholders' interest through future financings; and general economic and political conditions; as well as the risks discussed under the heading "Risk Factors" on pages 16 to 22 of the Annual Information Form of the Company dated February 11, 2015 and the risks discussed herein. Although the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in the forward-looking information and forward-looking statements, there may be other factors that cause results not to be as anticipated, estimated or intended.

In connection with the forward-looking information and forward-looking statements contained in this MD&A, the Company has made certain assumptions. Assumptions about the performance of the Canadian and U.S. economies over the next 24 months and how that will affect the Company's business and its ability to identify and close new opportunities with new investees are material factors that the Company considered when setting its strategic priorities and objectives, and its outlook for its business.

Key assumptions include, but are not limited to: assumptions that the Canadian and U.S. economies will continue to grow moderately over the next 12 to 24 months; that interest rates will not increase dramatically over the next 12 to 24 months; that the Company's existing investees will continue to make royalty payments to the Company as and when required; that the businesses of the Company's investees will not experience material negative results; that the Company will continue to grow its portfolio in a manner similar to what has already been established; that tax rates and tax laws will not change significantly in Canada and the U.S.; that more small to medium private and public companies will continue to require access to alternative sources of capital; that the Company will have the ability to raise required equity and/or debt financing on acceptable terms; and that the Corporation will have sufficient free cash flow to pay dividends. The Company has also assumed that access to the capital markets will remain relatively stable, that the capital markets will perform with normal levels of volatility and that the Canadian dollar will not have a high amount of volatility relative to the U.S. dollar. In determining expectations for economic growth, the Company primarily considers historical economic data provided by the Canadian and U.S. governments and their agencies. Although the Company believes that the assumptions and factors used in preparing, and the expectations contained in, the forward-looking information and statements are reasonable, undue reliance should not be placed on such information and statements, and no assurance or guarantee can be given that such forward-looking information and statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such information and statements.

The forward-looking information and forward-looking statements contained in this MD&A are made as of the date of this MD&A, and the Company does not undertake to update any forward-looking information and/or forward-looking statements that are contained or referenced herein, except in accordance applicable securities laws. All subsequent written and oral forward looking information and statements attributable to the Company or persons acting on its behalf is expressly qualified in its entirety by this notice.

### **NON-IFRS MEASURES**

This MD&A also refers to certain key performance indicators, including EBITDA, Adjusted EBITDA, free cash flow, average royalty payment per million invested, weighted average royalty rate, rolling three month average investment per month and rolling three month average investment per transaction to assist in assessing the Company's financial performance. EBITDA, Adjusted EBITDA, average royalty payment per million invested, weighted average royalty rate, rolling three month average investment per month and rolling three month average investment per transaction (the "Non-IFRS Measures") are financial measures used in this MD&A that are not standard measures under IFRS. The Company's method of calculating the Non-IFRS Measures may differ from the methods used by other issuers. Therefore, the Company's Non-IFRS measures may not be comparable to similar measures presented by other issuers. See section "Definition of Non-IFRS Measures" for an explanation on how they are calculated. These Non-IFRS measures should only be interpreted in conjunction with the most recently audited financial statements of the Company for the year ended December 31, 2014, which are available on SEDAR at www.sedar.com.

## **OVERVIEW**

Grenville earns its revenues by providing capital to private and public businesses (individually, an "Investee" and collectively the "Investees") in exchange for long-term revenue streams. Grenville's revenue typically consists of regular monthly payments that are contractually agreed to between Grenville and each Investee ("Royalties"), interest income and other similar types of payments. Specific investee receivables are typically perpetual or set for various contracted durations, received monthly, and reviewed and adjusted quarterly and/or annually based on the audited and unaudited performance of Investee's gross revenue or "top-line" performance measures.

### THE REVERSE TAKE-OVER

On December 17, 2013, the Company entered into a business combination agreement with Grenville Corporation (formerly Grenville Strategic Royalty Corp.), pursuant to which on February 19, 2014 the Company completed a reverse take-over with Grenville Corporation (the "RTO"). Under the terms of the RTO:

- (a) each pre-RTO shareholder of the Company received 0.69 of a new common share of the Company and 0.34 of a transferable share purchase warrant of the Company for each common share held immediately prior to the completion of the RTO, with each whole warrant being exercisable into one common share at an exercise price of \$0.42 per common share for a period of 24 months from the date of issuance;
- (b) each pre-RTO shareholder of Grenville Corporation received one common share of the Company for each common share of Grenville Corporation held immediately prior to the completion of the RTO;
- (c) all outstanding stock options of the Company were exchanged for new stock options of the Company based on the exchange ratio described above, and each option-holder received additional stock options to purchase common shares exercisable until February 19, 2016 at an exercise price of \$0.42 per common share in order to reflect similar terms for optionees as were offered to shareholders of the Company through the warrants;

- (d) all outstanding stock options of Grenville Corporation were exchanged for an equal number of stock options of the Company at the same exercise price, being \$0.028 per common share, and on the same terms as the original stock options; and
- (e) the Company changed its name from Troon Ventures Ltd. to Grenville Strategic Royalty Corp.

In accordance with the guidance under *IFRS 3 Business Combinations*, the substance of the transaction is an RTO of a non-operating entity since the Company's prior activities were limited to the management of cash resources and the maintenance of its listing and accordingly did not constitute a business. As Grenville Corporation has obtained control, in accordance with *IFRS 10 Consolidated Financial Statements*, the Company's unaudited condensed consolidated financial statements are a continuation of Grenville Corporation's financial statements.

The most significant impact of the RTO on the Company was the acquisition of cash and cash equivalents amounting to \$6,935,241.

### **GENERAL DESCRIPTION OF THE BUSINESS**

Grenville seeks to purchase non-dilutive, revenue-based royalties in primarily private and public, small to medium (SME) companies in North America. The Company's royalty investments are structured to align with the interests of founders, management and shareholders of SMEs by protecting the ability of the existing management of investee companies to manage their business. Grenville seeks to provide capital as a catalyst for growth and, where possible, to attract broader funding for each investee company. Grenville believes that they have identified an underserviced segment in North American capital markets that lies between traditional equity and debt financing. For many businesses, a revenue-based royalty instrument has advantages with respect to cost and contractual terms. Traditional royalties have been used extensively in the North American resource industry but have yet to be applied effectively in a number of other sectors including clean technology, renewables, infrastructure, technology, services, healthcare and general manufacturing, without limitation. Grenville believes, based on discussions with a large sample of investee companies that have supported our business model, that there is significant demand for non-dilutive royalty financing.

Grenville buys royalty interests in the revenue stream generated by many companies diversified across many industrial sectors and North American geographies. Grenville believes that it has identified a large and underserviced finance market for companies typically generating up to \$50,000,000 in revenue, many of which are well managed and generating improving cash flow, however face difficult financing hurdles from traditional debt and equity markets. The royalty financing structure offered by Grenville can bridge the financing needs of these companies until traditional debt and equity is available to them on more attractive commercial terms. In some cases, Grenville's royalty may act as a lead order in combination with other forms of financing. Grenville's royalty financing structure is non-dilutive, on an equity basis, and better aligned with management, in terms of growth, a model that has proven to be very successful in the mining and oil & gas, film and pharmaceutical industries. Grenville believes that royalty structures offer a useful alternative, or complement, to traditional debt and equity financing. Royalties are calculated based on the revenue generated by the investee company, require no traditional security or significant financial covenants and do not involve participation in equity ownership. As a result, Grenville believes that royalty financing is better aligned with the vision of investee company management in terms of growth and does not compete equally for return with existing equity investors. A royalty can also be structured to either survive or be liquidated in the event of an acquisition of the investee company, which can be an advantage to founders and existing equity holders.

Grenville seeks to purchase royalties in companies where historical financial and product performance can be used as the primary gauge of risk. Investment due diligence is focused on tangible, measurable results rather than forward looking estimates more common in venture capital investments. Grenville seeks to generate returns by creating royalty rates and structures capable of generating returns similar to venture capital-like investments, using a portfolio model which de-risks investment returns through diversification. Grenville believes that this can be accomplished by investing a small amount in many companies and diversifying across many industrial sectors and geographies. Grenville uses a formal due diligence process and implements investments using a variety of deal structures, designed to optimize tax and accounting for both Grenville and the investee company.

### **RESULTS OF OPERATIONS**

	Three months ended March 31, 2015	Three months ended March 31, 2014
Revenues	\$ 1,610,690	\$ 147,071
Profit/(Loss) for the period	1,398,981	(3,681,246)
EBITDA/EBITDA (Loss) (1)	2,330,640	(3,681,246)
Adjusted EBITDA/EBITDA (Loss) (1)	1,125,132	(7,217)
Free cash flow (1)	165,534	664,948
Basic Earnings/(Loss) per share	0.0208	(0.1280)
Diluted Earnings/(Loss) per share	0.0185	(0.1280)
Weighted basic average number of shares outstanding	67,304,858	28,750,587
Weighted diluted average number of shares outstanding	98,144,625	34,717,907
Dividend paid and payable on common shares during the period	666,991	-
Dividend per share on annualized basis	0.05	-
Royalty agreements acquired in period	5,219,400	2,671,215
Aggregate royalty agreements acquired	29,851,568	4,581,215
Weighted average royalty rate (1)	3.29%	2.33%

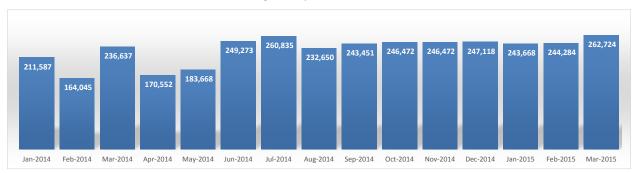
<sup>(1)</sup> ETIBDA, Adjusted EBITDA, Free cash flow and weighted average royalty rate are non-IFRS measures. Refer to section Definition of Non-IFRS Measures for further explanation and definitions.

## Revenue analysis

	Three months ended March 31, 2015	% of revenue	Three months ended March 31, 2014	% of revenue	Growth %
Interest income on loans	\$ 4,405	0.3	\$ 12,465	8.5	(64.6)
Royalty payment income	1,568,756	97.4	125,878	85.6	1,146.3
Other income	37,529	2.3	8,728	5.9	330.0
Total revenue	\$ 1,610,690	100.0	\$ 147,071	100.0	995.2

Revenues were \$1,610,690 for the three-month period ended March 31, 2015 compared to \$147,071 for the three months ended March 31, 2014. The most significant component is royalty payment income, which represented 97.4% of total revenue for the three-month period ended March 31, 2015 compared to 85.5% of total revenue for the three-month period ended March 31, 2014. The increase in revenues was due to total aggregate investments increasing by 552% between the three-month period ended March 31, 2015 and the three-month period ended March 31, 2014. Other income was made up of interest received of \$36,413 for the three-month period ended March 31, 2015 on short term investments earned on the available cash during the quarter. Interest income was generated from cash and cash equivalents available following the issue of the convertible debentures in July, 2014 and issue of common shares in February 2015. For the three-month period ended March 31, 2014, the other income was interest earned on short term investments, earned on the available cash following the RTO.

The average royalty payment per million invested, net of write-downs (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) for each month commencing January 2014 was as follows:



The average royalty payment per million invested (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) for the month of March 2015 was \$262,724. During the second quarter of 2014, management modified the calculation of the average royalty payment per million invested to base it on the portfolio rather than calculating it by transaction and the chart above reflects the results for all the months using this revised methodology. The methodology also allows management to present the calculation of the metric relative to its released financial results. Management believes that as the portfolio achieves a greater level of diversification, each month's result will become more closely aligned, which has been the Company's experience since September 2014. In the first half of 2014, the investment portfolio had just started to grow and due to variations in revenues and the timing during a calendar month, new investments had a disproportionate impact on this metric. For instance, for February and April 2014, if the new investments in that month did not occur at the end of the month, but instead on the first day of the following month, the result would have been \$219,858 and \$198,917 rather than \$164,045 and \$170,552, respectively.

Total operating expenses were \$(714,616) for the three-month period ended March 31, 2015, and included a net foreign exchange gain of \$1,261,292, of which \$1,235,347 related to an unrealized foreign exchange gain following the translation of royalty agreements acquired in US dollars and a share-based payment expense of \$27,959. Total operating expenses for the three-month period ended March 31, 2014 was \$3,828,317 and included expenses of \$3,636,197 directly attributable to the RTO.

Salaries, benefits and other staffing costs were \$297,688 for the three-month period ended March 31, 2015, compared to \$428,268 for the three-month period ended March 31, 2014. Included in the \$428,268 was an one-time severance payment of \$400,000 to the former chief executive officer of the Company's predecessor, Troon Ventures Ltd., which was incurred as of the date of the RTO. Salaries, benefits and other staffing costs excluding the severance cost were higher for the three-month period ended March 31, 2015 because of the increased number of employees, and directors' fees that were incurred for the full period while for the three-month period ended March 31, 2014, the directors fees started late in the quarter.

Management and facility fees were \$39,054 for the three-month period ended March 31, 2015, compared to \$31,287 for the three-month period ended March 31, 2014. The higher cost was a result of the relocation of the Company's corporate office in December 2014.

Share-based payment expenses were \$27,959 for the three-month period ended March 31, 2015, compared to \$2,693,933 for the three-month period ended March 31, 2014. The expense for the three-month period ended March 31, 2014 included \$2,651,316 recognized as a result of the RTO that took place on February 19, 2014. The \$2,651,316 represented the difference between the fair value of the consideration and the fair value of the identifiable net assets acquired as a result of the RTO.

Professional fees were \$116,487 for the three-month period ended March 31, 2015, compared to \$643,062 for the three-month period ended March 31, 2014. Professional fees were higher for the three-month period ended March 31, 2014 due to the fact that professional fees in the aggregate amount of \$584,881 were incurred in connection with the RTO that was completed on February 19, 2014.

Office and general administrative expenses were \$65,488 for the three-month period ended March 31, 2015, compared to \$36,818 for the three-month period ended March 31, 2014. The expenses for the three-month period ended March 31, 2015 were higher as a result of more employees, larger portfolio and bigger office space.

There was a foreign exchange gain of \$1,261,292 recognized for the three month period ended March 31, 2015. Of this amount, \$1,235,347 was the movement in the period for the translation of the portfolio denominated in US dollars. The closing exchange rate at March 31, 2015 was \$1.2666, an increase of \$0.1065 from the closing exchange rate at December 31, 2014. However based on the exchange rate on May 12, 2015, the majority of the unrealized gain has reversed in Q2. For the three month period ended March 31, 2014, there was a foreign exchange gain of \$5,051.

Financing expenses were \$414,459 for the three-month period ended March 31, 2015, primarily related to the convertible debentures issued in July 2014. Of these expenses, \$344,055 was in respect of interest and \$70,404 for the accretion portion of the initial transaction costs and the equity component recognized. There was no corresponding financing expense during the three-month period ended March 31, 2014, as this preceded the convertible debenture issue.

EBITDA (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) was \$2,330,640 for the three-month period ended March 31, 2015, compared to an (EBITDA loss) (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) of \$(3,681,246) for the three-month period ended March 31, 2014. EBITDA was increased by the foreign exchange gain of \$1,261,292 in the three-month period ended March 31, 2015 and the total RTO related costs of \$3,636,197 in the three-month period ended March 31, 2014.

Adjusted EBITDA (Adjusted EBITDA loss) (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) was \$1,125,132 for the three-month period ended March 31, 2015, compared to an (Adjusted EBITDA loss) (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) of \$(7,217) for the three-month period ended March 31, 2014. The increase in Adjusted EBITDA since 2014 was primarily due to increased revenues of \$1,463,619 as a result of \$25,270,353 in new royalty agreements acquired since the end of March 2014.

The Company generated free cash flow (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) of \$165,534 for the three-month period ended March 31, 2015 compared to \$664,948 for the three-month period ended March 31, 2014. The free cash flow (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) for the three-month period ended March 31, 2015 was materially impacted by the increase in accrued interest and royalty payment receivable of \$169,414 and receivable from tax authorities of \$287,448 most of which was received after the end of the period.

Profit after taxes was \$1,398,981 for the three-month period ended March 31, 2015, compared to a (loss) after taxes of \$(3,681,246) for the three-month period ended March 31, 2014. The increase in the profit after taxes arose due to higher revenues of \$1,463,619 and the foreign exchange gain of \$1,261,292 in the three-month period ended March 31, 2015 and the total RTO related costs of \$3,636,197 that were incurred in the three-month period ended March 31, 2014.

### Portfolio Update

Capital deployed for the three-month period ended March 31, 2015 was \$5,219,400. There were three new-company investments and four follow-on investments in the three month period ended March 31, 2015. From April 1, 2015 to May 12, 2015, an additional \$4,383,010 was deployed into two new company investments and three additional follow-on investments. Total capital deployed from December 31, 2014 to May 12, 2015 totaled \$9,602,410 into five new-company investments and seven follow-on investments. Total investments to date equals thirty-two made up of twenty four new-company investments and eight follow-on investments. Total capital deployed to May 12, 2015 was \$34,234,578.

The Weighted Average Royalty Rate (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) for all the royalty financings made as of March 31, 2015 was 3.29%, compared to 3.86% for all the investments made (including any writedowns) as of December 31, 2014.

## **Diversification Analysis**

As of May 12, 2015 the diversification analysis of the Company's portfolio holdings, by investment, capital invested and currency is provided, as follows:

Diversification Analysis by Investment	Cyclical	Neutral	Defensive		
	Pliteq	WMode	PFO		
	Clear Blue	4Tell	Cherubim		
	Insight	BlueDrop	Lattice		
	DS Handling	OneUP	Above Security		
Investment By Name	MERA	Switch Video	Medical Imaging		
	BG Furniture	INOVx	Aquam / Nu Flow		
	Watchit	Interior Mark			
	Dove Cleaners	Humble Abode			
	Expert Homes				
# of Investments	9	8	6		
Total Investments	23	(Write-down (1 company) excluded from			
Total investments	23	Total Investments and table, above).			
Capital Investment Analysis					
<ul> <li>Total Investments by Segment (\$)</li> </ul>	\$8,635,000	\$10,833,868	\$13,765,710		
Total Investments by Segment (%)	26.0%	32.6%	41.4%		
Total Investments (\$)	\$33,234,578	(Write-down (\$1mln)	excluded from		
		Total and table, above)			
Canadian Investments (\$)	\$8,635,000	\$2,500,000	\$5,000,000		
US Investments (in CDN\$)	-	\$8,333,868	\$8,765,710		
% of Canadian Investments (%)	100.0%	23.1%	36.3%		
% of US Investments (in CDN\$s) (%)	-	76.9%	63.7%		

The Company has developed an investment framework focused on building-out a balanced, uncorrelated, small to medium sized, public and private, North American company, portfolio. We divide the portfolio into 2 sectors: 1) segment: cyclical, neutral or defensive; and 2) currency: US or Canadian dollar, reflecting both country and currency. Management has the ability to adjust its investment pace and focus across this framework, based on market conditions and opportunities available. With 24 investments (23 net of write-offs) we currently have a reasonable balance across the framework, with the exception of US\$ cyclicals, although this is counterbalanced with a heavier exposure to US\$ defensive investments (\$8,765,710). Adjustments from period to period reflect a continual rebalancing of the portfolio across industry sectors, countries and currencies. This strategy is intended to protect investors against significant losses from major swings in the equity markets as occurred in the fourth quarter of 2014.

## **Rolling Three Month Analysis of Investments**

The rolling three month metrics (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition) are used by management to monitor trends in the size, volume and velocity in investments, and to gain insight into portfolio performance, and risk management. For the period ended March 31, 2015, the investment pace for the period was within our 1-2 targeted range at 2.33, including follow-ons. December 2014 and January 2015 were both very slow post our first write-off and material market decline. Although the rolling three month average investment per month and average investment amount per month started slow, we have seen a healthy return towards the norm for 2014. Our target remains 1-3 transactions, or investments, per month with an average investment amount placed per month of between \$2,000,000 and \$4,000,000. This, in turn, implies an average investment per transaction range between \$666,667 and \$4,000,000.

## Rolling three month average investment per month



### Rolling three month average investment per transaction



## **New-Company Investments**

Updates on each of the three new investees where a royalty agreement was closed during the three months ended March 31, 2015 are as follows:

Watch It!: In November 1999, WATCH IT! launched its flagship boutique in Edmonton, Alberta offering innovative and fashionable timepieces and high-quality service. Today, WATCH IT! maintains its fundamental mandate while also adding sunglasses and accessories to the mix. Through strong partnerships with franchisees, WATCH IT! continues to flourish as one of Canada's most well recognized boutique retailers in the Canadian retail industry. There are currently 30 WATCH IT! locations across Canada.

**Interiormark**: Founded in 2007, with offices in Colorado, Florida, and Texas, Interiormark is a leading e-commerce furniture retailer with a customer-driven focus to include quality and innovative design. Interiormark has developed and maintains multiple niche websites offering a large selection of products, competitive pricing and a best-in-market shopping experience through a scalable and user-friendly shopping platform. Interiormark's products span many furniture categories including living room, entertainment room, bedroom and dining room. In early 2014, Interiormark launched its Octane Seating brand focused on the home theatre seating market.

**Humble Abode:** Founded in 1999 as an online furniture retailer, Humble Abode has been one of the fastest growing businesses in the United States eight years in a row. Humble Abode is a curator of designer quality furniture bringing personalized service and premium home delivery to thousands of online shoppers throughout the United States and Canada. The company is

headquartered in Santa Rosa, California, the Sonoma County wine country north of San Francisco, where nearly all operations are managed in-house including product sourcing, web operations, customer service and west coast delivery fulfillment.

An update on each of the two new investees where a royalty agreement was closed subsequent to March 31, 2015 but prior to May 12, 2015 are as follows:

**Dove Cleaners ("Dove"**): Established in 2009, Dove is a Toronto-based dry cleaning business operating in the mid to high end subsector of the dry cleaning market. Dove has expanded to 8 company-owned stores and 11 franchise locations. The business consists of the original high-end Dove brand stores and new Flair brand stores, targeting the middle part of the market. Dove operates exclusively in the Toronto marketplace.

**Expert Home ("Expert Home"):** Expert Home was established in 2008, and is a distributor of single-unit modular homes in Western Canada. The company has been known as a provider of "Park Models" single unit modular homes. Commencing mid-2014, Expert Home launched their "Cottages" product serving the recreational marketplace. Expert Home operates out of its head office in Calgary, and sells pre-fabricated homes from its three presentation centers in Calgary, Saskatoon, and Edmonton.

For investments completed as of the date hereof: (a) the amount invested by Grenville; (b) the date of completion of the investment; (c) the nature of the interest acquired by Grenville; (d) the accounting valuation as at the date of each investment; (e) the royalty or other payments earned by Grenville from such investment during the fiscal year ended December 31, 2014; (f) the royalty or other payments earned by Grenville from such investment during the three months ended March 31, 2015; (g) whether the investment requires payment of a minimum monthly payment by the investee company; and (h) whether the investment provides the investee company with the right to buydown or buyout part or all of the royalty is as follows:

Investee Company and Nature of Interest Acquired by the Corporation	Date of Completion of First Investment	Investment Amount / Acquisition Cost	Transaction Costs Capitalized in accordance with IFRS <sup>(1)</sup>	Accounting Valuation of Invested Amount at Time of Investment	Royalty or Other Payments Earned by the Corporation during the Year Ended December 31, 2014	Earned by the Corporation during the 3 months		Buyout / Buydown Options
Pliteq (loan)	August 1, 2013	\$250,000	\$1,864.50	\$251,864.50	\$166,659.56	\$41,664.00	N/A	N/A
Clear Blue (streaming royalty)	November 12, 2013	\$125,000, plus a follow-on investment of \$250,000	\$8,400.00	\$133,400 (initial investment) and \$250,000 (follow-on investment)	\$3,649.47	\$534.35	No	Yes
Wmode (gross sales royalty)	November 1, 2013	\$1,000,000	\$4,912.50	\$1,004,912.50	\$212,013.32	\$52,717.92	No	Yes
4tell Solutions (gross sales royalty)	December 31, 2013	USD\$500,000 (\$535,000), plus a follow-on investment of USD\$500,000 (\$555,215)	Nil	\$535,000 (initial investment) and \$555,215 (follow-on investment)	\$174,375.80	\$44,891.22	No	Yes
Bluedrop (gross sales royalty)	January 10, 2014	\$500,000, plus: (i) a follow-on investment of \$500,000 and (ii) a standby royalty facility of up to \$650,000, of which no amounts have been advanced by Company as of the date of this Prospectus	\$450	\$500,450 (initial investment) and \$500,000 (follow-on investment)	\$155,189.74	\$57,612.97	Yes	Yes

Investee Company and Nature of Interest Acquired by the Corporation	Date of Completion of First Investment	Investment Amount / Acquisition Cost	Transaction Costs Capitalized in accordance with IFRS <sup>(1)</sup>	Accounting Valuation of Invested Amount at Time of Investment	Royalty or Other Payments Earned by the Corporation during the Year Ended	Earned by the Corporation during the 3 months	Minimum Monthly Payments <sup>(2)</sup>	Buyout / Buydown Options
DEO Clatat	Folymore	USD\$1,000,000	Nil	¢4.446.000	2014	91, 2015	V	\ <u></u>
<b>PFO Global Group</b> (gross sales royalty)	February 25, 2014	(\$1,116,000), plus a follow-on investment of USD\$500,000 (\$544,050) and USD\$250,000 (\$304,950)	NII	\$1,116,000 (initial investment) and \$544,050 (follow-on investment) and USD\$250,000 (\$304,950)	\$307,813.02	\$118,375.00	Yes	Yes
Cherubim (gross sales royalty)	April 28, 2014	USD\$1,000,000 (\$1,105,450)	Nil	\$1,105,450	\$186,376.40	\$78,915.40	Yes	Yes
Insight (gross sales royalty)	May 30, 2014	\$1,250,000	Nil	\$1,250,000	\$181,636.00	\$77,844.00	Yes	Yes
Aquam (gross sales royalty)	June 6, 2014	\$2,000,000	Nil	\$2,000,000	\$273,055.17	\$114,565.58	Yes	Yes
Mera (gross sales royalty)	June 13, 2014	\$850,000, plus a follow-on investment of \$100,000	Nil	\$850,000 (initial investment) and \$100,000 (follow-on investment)	\$121,048.48	\$56,061.42	Yes	Yes
INOVx (gross sales royalty)	July 1, 2014	USD\$2,000,000 (\$2,137,053)	Nil	\$2,137,053	\$269,156.00	\$151,520.00	Yes	Yes
Above Security (gross sales royalty)	August 15, 2014	\$2,000,000, plus two follow-on investments of \$500,000 each	Nil	\$2,000,000 (initial investment) and \$1,000,000 (follow-on investment)	\$189,517.65	\$151,041.25	Yes	Yes
OneUp Games (gross sales royalty)	August 15, 2014	USD\$2,000,000 (\$2,187,200)	Nil	USD\$2,000,000 (\$2,187,200)	\$215,940.66	\$157,834.60	Yes	Yes
DS Handling (gross sales royalty)	September 5, 2014	\$1,000,000	Nil	\$1,000,000	\$79,860.77	\$62,499.33	Yes	Yes
Lattice Biologics (gross sale royalty)	September 12, 2014	USD\$2,000,000 (\$2,215,800), plus a follow-on investment of USD\$200,000 (\$242,220) and USD\$800,000 (\$975,840)	Nil	USD\$2,000,000 (\$2,215,800) plus a follow-on investment of USD\$200,000 (\$242,220) and USD\$800,000 (\$975,840	\$166,301.81	\$157,834.60	Yes	Yes
<b>BG Furniture</b> (gross sales royalty)	October 17, 2014	\$750,000 plus a follow-on investment of \$200,000	Nil	\$750,000 (initial investment) and \$200,000 (follow-on investment)	\$38,810.50	\$49,831.94	Yes	Yes
APO Group (gross sales royalty)	October 17, 2014	\$1,000,000	Nil	\$1,000,000	Nil	Nil	Yes	Yes
MEDD (gross	October 31,	USD\$2,000,000	Nil	USD\$2,000,000	\$87,720.09	\$123,627.52	Yes	Yes

Investee Company and Nature of Interest Acquired by the Corporation	Date of Completion of First Investment	Investment Amount / Acquisition Cost	Transaction Costs Capitalized in accordance with IFRS(1)	Accounting Valuation of Invested Amount at Time of Investment	Royalty or Other Payments Earned by the Corporation during the Year Ended December 31, 2014	Earned by the Corporation during the 3 months	Minimum Monthly Payments <sup>(2)</sup>	Buyout / Buydown Options
sales royalty)	2014	(\$2,261,400)		(\$2,261,400)				
Switch Video (gross sales royalty)	November 21, 2014	\$500,000	Nil	\$500,000	\$13,888.72	\$31,249.84	Yes	Yes
WATCH IT! (gross sales royalty)	February 25, 2015	\$1,000,000	Nil	\$1,000,000	Nil <sup>(3)</sup>	\$22,857.14	Yes	Yes
Interiormark (gross sales royalty)	March 20, 2015	USD\$1,750,000 (2,217,600)	Nil	\$2,217,600	Nil <sup>(3)</sup>	17,875.40	Yes	Yes
Humble Abode (gross sales royalty)	March 31, 2015	USD\$550,000 (701,800)	Nil	\$701,800	Nil <sup>(3)</sup>	0	Yes	Yes
Dove Cleaners (gross sales royalty)	April 29, 2015	\$1,300,000	Nil	\$1,300,000	Nil <sup>(3)</sup>	Nil <sup>(4)</sup>	Yes	Yes
Expert Home(gross sales royalty)	April 30, 2015	\$1,560,000	Nil	\$1,560,000	Nil <sup>(3)</sup>	Nil <sup>(4)</sup>	Yes	Yes

## Notes:

- (1) Certain transaction costs which were not otherwise reimbursed by the investee companies on Grenville's initial investments were capitalized by Grenville in accordance with IFRS. All transaction costs on subsequent investments were reimbursed by the applicable investee companies.
- (2) **92.1%** of Grenville's total invested capital is subject to a requirement by the applicable investee company to pay the greater of a predefined minimum monthly amount or the applicable royalty rate based on the investee company's revenue for the immediately preceding month.
- (3) No payments were earned under this royalty agreement during the year ended December 31, 2014 as the agreement was entered into following the completion of the 2014 financial year.
- (4) No payments were earned under this royalty agreement during the three month period ended March 31, 2015 as the agreement was entered into following such date.

### **OUTLOOK**

Grenville's royalty agreements with its portfolio companies provided revenue to the Company of approximately \$1.6 million for the three-month period ended March 31, 2015. As of May 12, 2015, the estimated revenues for April, 2015 are approximately \$0.6 million which will increase as new investments are added throughout 2015. Operating expenses for Q1 2015, excluding foreign exchange gains, came in at approximately \$185,000 per month, and are estimated to run in the range of \$1.9 million and \$2.4 million on an annualized basis in Q2 2015.

Grenville's unique capital offering continues to fill an expansive niche in the North American small to medium enterprise, growth-capital markets. With continued access to funding accretive to shareholder value, the Company is confident that it will be able to add new portfolio companies to the Company's existing portfolio holdings. Each new portfolio company added will further diversify and strengthen Grenville's existing portfolio balance. Management also believes that the revenue contribution per portfolio company added will be priced at roughly the same rate as existing companies within the portfolio.

Certain information contained herein may be considered to be future oriented financial information or financial outlook under applicable securities laws. The purpose of providing such information in this MD&A is to demonstrate the visibility that the

Company has with respect to its revenue streams, and such statements are subject to the risks and assumptions identified for the business in this MD&A, and readers are cautioned that the information may not be appropriate for other purposes.

### LIQUIDITY AND CAPITAL RESOURCES

At March 31, 2015 the Company's capital resources were \$31,509,584, made up as follows:

80,315,749 common shares	\$ 32,538,538
8,496,512 share warrants at an exercise price of \$0.42 with an expiry date of February 19, 2016.	917,394
Contributed surplus	329,447
Equity component of the convertible debenture	558,831
Accumulated Deficit	(2,834,626)

On March 27, 2014, the Company raised gross proceeds of \$10,000,000 through the issuance of 20,000,000 special warrants. The special warrants were converted on May 15, 2014 into 20,000,000 common shares. After deducting issuing costs, the net proceeds received were \$9,051,436. As of March 31, 2015, all of the net proceeds were utilized to acquire royalty agreements between May 15, 2014 and December 31, 2014.

The Company closed a "bought deal" offering of 8% convertible unsecured subordinated debentures, maturing on December 31, 2019. The offering was for \$15,000,000 with an overallotment of \$2,250,000. The overallotment was exercised in full, resulting in aggregate gross proceeds of \$17,250,000. The net proceeds of the offering were \$15,905,455 and as of March 31, 2015, \$13,613,783 of these funds were used to acquire royalty agreements. The remaining balance of \$2,291,672 was utilized to acquire royalty agreements in April 2015. The interest payments under the debenture will amount to \$1,380,000 per annum.

The Company closed a "bought deal" offering of 19,828,300 common shares at a price of \$0.58 per share on February 26, 2015. The offering was for \$10,000,000 with an overallotment of \$1,500,414. The overallotment was exercised in full resulting in aggregate gross proceeds of \$11,500,414. The net proceeds of the offering were \$10,517,207 and as of March 31, 2015, none of these funds were used to acquire royalty agreements. Since the end of March 2015, \$2,091,338 of the net proceeds have been utilized to acquire royalty agreements and follow-on investments.

On May 7, 2015, the Company closed a "bought deal" offering, of 17,250,000 common shares at a price of \$0.80 per share. The offering was for \$12,000,000 with an overallotment of \$1,800,000. The overallotment was exercised in full resulting in aggregate gross proceeds of \$13,800,000. The net proceeds of the offering will be used to acquire royalty agreements over the next nine to twelve months.

A summary of all the offerings and details of the use of proceeds is in the following table:

				Amount used to acquire royalty agreements as of	Amount yet to be used as of May
Offering	Date	Gross Proceeds	Net Proceeds	May 12, 2015	12, 2015
20 million special					
warrants					
exercisable into					
common shares @					
\$0.50 per special	March 27,				
warrant	2014	\$10,000,000	\$9,051,436	\$9,051,436	-
17,250,000 8%					
convertible					
unsecured					
subordinated					
debentures	July 10, 2014	\$17,250,000	\$15,905,455	\$15,905,455	-
19,828,300					
common shares @	February 26,				
\$0.58 per share	2015	\$11,500,414	\$10,517,207	\$2,091,338	\$8,425,869
17,250,000					
common shares @					
\$0.80 per share	May 7, 2015	\$13,800,000	Not finalized	-	13,800,000

On March 15, 2015 the Company paid its first monthly dividend of \$0.00416 per share. The aggregate amounts paid in March and April 2015 were \$332,877 and \$334,114 respectively. The dividend to be paid on May 15, 2015 is \$334,673. A further dividend of \$0.00416 per share will be paid on June 15, 2015 to shareholders of record on May 31, 2015. All dividend payments came from accumulated and available free cash flow (a non-IFRS measure, refer to Definition of Non-IFRS Measures for definition).

The Company's cash position at March 31, 2015 was \$15,652,746 of which \$2,843,867 is available to fund the business other than acquiring royalty agreements. All cash was held in short-term, high-quality liquid investments. The Company is satisfied that it has sufficient cash resources to meet all current obligations. As the Company continues to grow, it will be required to raise additional capital on a regular basis.

### **WORKING CAPITAL**

Grenville's working capital at March 31, 2015 and December 31, 2014 was made up as follows:

	March 31, 2015	December 31, 2014	
Cash and cash equivalents	\$ 15,652,746	\$ 9,748,841	
Accrued interest and royalty payment receivable	660,475	491,060	
Loan receivable – current portion	23,068	55,613	
Royalty agreement acquired – current portion	84,221	104,689	
Receivable from tax authorities	555,153	267,705	
Deposit and prepaid expense	57,216	80,997	
Accounts payable and accrued expenses	(645,246)	(279,546)	
Dividend payable	(334,114)	-	
Finance lease liability – current portion	(3,055)	(3,748)	
Income tax payable	(152,670)	(80,384)	
Total	\$ 15,897,794	\$ 10,385,227	

The Company is of the view that it is able to meet all of its obligations as they become due.

A summary of the contractual and other obligations as at March 31, 2015 were:

Contractual obligation	Total	Less than 1 year	1-4 year	5 year
Accounts payable and accrued liabilities	\$ 645,246	\$ 645,246	\$ -	\$ -
Dividend	334,114	334,114	-	-
Convertible debenture	17,250,000	-	17,250,000	-
Finance lease payments	15,653	2,669	9,846	3,138
Payments under an operating lease	393,477	152,148	241,329	-
Total	\$ 18,638,490	\$ 1,134,177	\$ 17,501,175	\$ 3,138

## FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument to another entity. The Company measures all financial instruments subsequently at amortized cost except for cash and cash equivalents. Of the financial instruments measured at amortized cost, only accounts payable and accrued liabilities and the convertible debentures were not classified as loans and receivables.

Cash and cash equivalents are classified as held-for-trading and are subsequently measured at fair value. All cash and cash equivalents were invested in short term high quality liquid investments. In the opinion of management these measures ensure that the Company is not exposed to credit or liquidity risk on these cash and cash equivalent balances. The cash and cash equivalents balances at March 31, 2015 were \$15,652,746.

For financial assets measured at amortized cost, Grenville will assess whether impairment has occurred at each reporting period. As of the date hereof, there are no additional financial assets impaired or past due from what was reported in the unaudited condensed interim consolidated financial statements for the three month period ended March 31, 2015. In monitoring credit risk for the royalty agreements acquired and the loan receivable, the Company considers the payment history, industry, sales volume and aging trends, maturity, and other relevant factors. The Company performs periodic credit evaluations of the financial condition of the investee. As at March 31, 2015, the maximum credit exposure for the royalty agreements acquired and the loan receivable was \$30,727,914. The Company has foreign currency exposures to United States dollars. The transaction exposure will be minimized by converting all foreign currency to Canadian dollars immediately. The Company is aware that a translation

exposure exists and will continue to monitor the impact on its reported results and take the required hedging action when management considers it necessary. The foreign exchange exposure at March 31, 2015 was 14,308,247 United States dollars representing 37.7% of total assets.

Unless otherwise noted, it is management's opinion that the Company is not exposed to significant credit, market and liquidity risks. The Company does not hold any financial derivatives at March 31, 2015 either for hedging or speculative purposes.

As all accounts payable and accrued liabilities are short-term, the Company has sufficient cash available to settle all liabilities when due. The Company expects that there is sufficient cash available to meet all working capital requirements for at least the next twelve months.

The fair value of receivables, accounts payable and accrued liabilities approximates their carrying value due to their short-term maturity. The fair value of the loan receivable and royalty agreements acquired by the Company are estimated by the Company by discounting future cash flows using a discount rate based on a weighted average cost of capital using variables from the industry in which each investee company operates. Future cash flows are weighted by the Company by using a combination of a probability approach and a terminal value approach, and the fair value for each investment is individually calculated by discounting estimated future cash flows using a discount rate that takes into account the size of the investee, term, credit risk and changes in market conditions. The fair value of the convertible debentures is based on valuation techniques taking into account trading values, market rates of interest, the current conditions in credit markets and the current estimated credit margins applicable to the Company based on similar issues. There was no change in fair value that was recognized in the total comprehensive income for the three month period ended March 31, 2015.

### COMMITMENTS, CONTINGENCIES AND OFF-BALANCE SHEET ARRANGEMENTS

As at March 31, 2015, Grenville had no commitments for material capital expenditures, no contingencies and no off-balance sheet arrangements; however, the Company has entered into two royalty agreements that include commitments to invest up to \$850,000 at the discretion of the investees.

The only material contractual obligation are the convertible debentures (see Liquidity and Capital Resources) notwithstanding there are some ongoing obligations under an agreement with Quantum Leap Asset Management Limited for the provision of general office and administrative services which expired in December 2014. The agreement with Quantum Leap Asset Management Limited is described in more detail under Transactions between Related Parties.

## TRANSACTIONS BETWEEN RELATED PARTIES

### a) Related Party Transaction

The Company entered into an independent contractor agreement with Quantum Leap Asset Management Limited ("QLAM"), a company controlled by William Tharp, a director and the Chief Executive Officer of the Company, dated July 29, 2013, for the provision of general office and administrative services (the "QLAM Agreement"). The QLAM Agreement expired on December 31, 2014 by mutual agreement of the parties though the Company will continue to pay some outstanding obligations of QLAM up to an amount of \$24,356 between January 2015 and May 2015.

Under the terms of the QLAM Agreement, the Company paid QLAM a maximum of \$10,000 per month, plus applicable taxes, primarily for the Company's proportionate share of the cost of QLAM's office rent and ancillary services, payable in advance on the first day of the month. If the Company requests the provision of additional services, the parties will negotiate pricing and payment terms for such additional services. For the three month period ended March 31, 2014 the Company incurred \$30,000 in fees under the QLAM Agreement. As mentioned above, the Company will continue to pay some outstanding obligations of QLAM up to an amount of \$24,356 between January 2015 and May 2015 but the Company expensed this in full in the three month period ended December 31, 2014.

## b) Compensation of key management personnel

	Three month period ended	Three month period ended
	March 31, 2015	March 31, 2014
Short term employee benefits	\$ 157,312	\$ 7,445
Share-based payments	14,310	78,671
Consultancy fees	33,750	11,250
Severance payment	<del></del>	400,000
Totals	\$ 205,372	\$ 497,366

The severance payment of \$400,000 was paid to the former President and Chief Executive Officer of Troon Ventures Ltd. but who continues to be an independent director of Grenville.

Since March 27, 2014 the Executive Chairman and Chief Executive Officer received salary compensation and the non-executive board members received directors' fees.

### INTERNAL CONTROL OVER FINANCIAL REPORTING

The Company is still an early development stage company and as it grows, it will continue to establish additional and broader internal controls over financial reporting.

### LIMITATIONS OF CONTROLS AND PROCEDURES

The Company's management, including the Chief Executive Officer and the Chief Financial Officer, believe that any disclosure controls and procedures or internal controls over financial reporting, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, they cannot provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been prevented or detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by unauthorized override of the control. The design of any systems of controls also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Accordingly, because of the inherent limitations in a cost effective control system, misstatements due to error or fraud may occur and not be detected.

### **CRITICAL ACCOUNTING ESTIMATES AND POLICIES**

Management is required to make estimates when preparing the financial statements. Estimates may include the cash flows for royalty agreements acquired throughout the agreement, amounts of liabilities for services provided but not yet invoiced, share-based payments, deferred income tax assets and impairment of financial assets.

Royalty agreements acquired are classified as loans and receivable as the terms of the royalty agreements provide that payments to be made by investee companies are fixed or determinable. The Company has concluded that it is highly probable (which it defines as a probability equal to or exceeding 75%) that it will collect greater than 85% of its initial investment under each royalty agreement on the basis that each royalty agreement contains one or more of the following terms: (i) a right in favour of the investee company to buydown or buyout part or all of the Company's royalty in exchange for a principal payment that, when combined with royalty payments made to the date of the buydown or buyout, exceed the value of the Company's initial investment; and (ii) the payment of a minimum monthly royalty payment by the investee company, which provides the Company with certainty of payment over time.

The Company must also use estimates in order to determine the effective interest rate. The term of the agreement is normally perpetual and the royalty amount received can be dependent on the revenues of the investee. As a result, uncertainties exist as to how long the agreements will exist and the royalty payment income that will be received throughout the agreement. In order to determine the effective interest rate that will apply for the entire term of the agreements, the Company must estimate the expected cash flows based on the Company's experience of such investments, the terms of the agreement and the investee's historical cash flows. Those royalty agreements that contain a provision requiring an investee company to make a minimum monthly royalty payment provide the Company with a strong indication of what expected cash flows under that royalty agreement should be over time. In addition to historical revenues of investee companies, the Company also considers other factors, such as external market factors, future performance and industry performance, in estimating expected cash flows from an investment. At the end of each quarter, the Company will review the estimated cash flows to see if they need to be revised based on the actual level of cash flows received.

Determining the fair value of stock options and warrants requires judgments related to the choice of a pricing model, the estimation of stock price volatility, the expected forfeiture rate and the expected term of the underlying instruments. Any changes in the estimates or inputs utilized to determine fair value could result in a significant impact on the Company's future operating results or on other components of equity.

### RECENT ACCOUNTING DEVELOPMENTS

The Company has adopted IFRS from incorporation as required by the Accounting Standards Board of the Canadian Institute of Chartered Accountants. The Company has adopted IFRS 10, 11, 12 and 13 which were effective on January 1, 2013. The IASB has and will issue a collection of amendments as part of its annual project "Improvements to IFRSs." They will not have a material impact on the presentation of the Company's financial position or results of operations.

In November 2009, the IASB issued IFRS 9 *Financial Instruments*, which addresses the classification and measurement of financial instruments. Application of IFRS 9 is mandatory from the effective date of January 1, 2018. The Company has carried out an impact analysis and the new standard will mean that the Company's royalty agreements acquired will be subsequently measured at fair value and the changes in fair value will be reflected in the statement of comprehensive income and loss. This change will not impact the cash flows generated by the Company's activities and as a result will not have a material adverse effect on the Company's business, financial condition, results of operations or prospects but could have a material impact in the presentation of the financial statements.

In May 2014, the IASB issued IFRS 15 *Revenue from Contracts with Customers*, which addresses the recognition of revenue. The new standard is out of scope for the Company as 100% of its revenues are generated by financial instruments.

### **OUTSTANDING SHARES**

The Company is authorized to issue an unlimited number of common shares, without nominal or par value, and no other classes of shares. As of May 12, 2015, there were issued and outstanding: (a) 97,702,435 Common Shares; (b) 8,359,826 warrants to acquire 8,359,826 common shares at an exercise price of \$0.42; (c) 3,323,721 options under the company's stock option Plan to acquire 3,323,721 common shares, at a weighted average exercise price of \$0.4749; and (d) convertible debentures at a conversion price of \$0.92 (or a conversion rate of 1,086.9565 common shares for each \$1,000 principal amount of debentures) which, if converted into common shares at that price, would result in the issuance of 18,750,000 common shares.

### **RISK FACTORS**

An investment in the Company's securities should only be considered by those investors who can afford a total loss of their investment. The risks presented below should not be considered to be exhaustive and may not represent all of the risks that the Company may face. Additional risks and uncertainties not presently known to the Company or that the Company currently considers immaterial may also impair the Company's business operations. If any of the risks described below or in the Company's other public filings occur, the Company's business, financial condition, results of operation or prospects could be materially adversely affected.

### **Dependence on the Performance of Investee Companies**

The Company will be dependent on the operations, assets and financial health of the SMEs from which royalties are purchased. The ability to meet operating expenses in the long term will be largely dependent on the royalty payments received from investee companies, which will be the sole source of cash flow. Royalty payments from investee companies will generally be based on a percentage of such companies' top line revenues. Accordingly, if the financial performance of an investee company declines, cash payments to the Company will likely decline. The failure of any investee company to fulfill its royalty payment obligations could adversely affect the Company's financial condition and cash flow. The Company conducts due diligence on each of our investee companies prior to entering into agreements with them and monitors investee company activities by receiving and reviewing regular financial reports. Nonetheless, there is a risk that there may be some liabilities or other matters that are not identified through the due diligence or ongoing monitoring that may have an adverse effect on an investee company's business.

## **Limited Control Over Investee Company Management**

Although the royalty purchase agreements do contain approval rights in the Company's favour in respect of certain fundamental transactions involving our investee companies, the Company does not have significant control over any of the investee companies or their operations as the Company does not mandate board representation as a condition to investment. Royalty payments received from the investee companies therefore depend upon a number of factors that may be outside of our control.

### **Risk of Payment Defaults under Royalty Agreements**

While the Company believes that the Company has structured, and will continue to structure, the royalty purchase agreements in such a way as to encourage payment of royalties and discourage default, there is no guarantee that investee companies will not default on their royalty payment obligations as a result of business failure, obligations to shareholders, obligations to lenders or to other investors or stakeholders, or that on the occurrence of a default by an investee company the Company will be able to recover all or any of the investment. Such failure could have a material adverse effect on the Company's business, financial

condition, results of operations or prospects. In addition, because the Company has structured, and generally intends to structure, our investments in investee companies on an unsecured basis, our rights, including payment rights, will be subordinate to the rights of secured lenders of investee companies and other parties holding security interests against investee companies.

### **Volatility of Share Price**

Securities markets throughout the world are cyclical and, over time, tend to undergo high levels of price and volume volatility. A publicly traded company will not necessarily trade at values determined by reference to the underlying value of its business. The prices at which the Company's listed securities will trade cannot be predicted. The market price of the Company's listed securities could be subject to significant fluctuations in response to variations in quarterly and annual operating results, the results of any public announcements Grenville make, general economic conditions, and other factors. Increased levels of volatility and resulting market turmoil may adversely impact the price of the Company's listed securities. If as the Company expects, Grenville is required to access capital markets to carry out its development objectives, the state of domestic and international capital markets and other financial systems could affect the Company's access to, and cost of, capital. Such capital may not be available on terms acceptable to the Company or at all, and this could have a material adverse impact on the Company's business, financial condition, results of operations or prospects.

### **Financing Risks**

The Company does not have any history of significant earnings and due to the nature of our business, there can be no assurance that the Company will be profitable. While the Company may generate additional working capital through equity or debt offerings or through the receipt of royalty payments from our investee companies, there is no assurance that such funds will be sufficient to facilitate the development of our business as currently planned or, in the case of equity financings, whether such funds will be available on terms acceptable to us or at all.

### **Outstanding Debt**

Certain features of the Company's outstanding debt could adversely affect the Company's ability to raise additional capital, fund operations or pay dividends, could expose the Company to interest rate risks or limit the Company's ability to react to changes in the economy and its industry, or could prevent the Company from meeting certain of its business objectives. In addition, any conversion of interest or principal on the Company's outstanding debt into common shares of the Company will dilute the interests of existing shareholders.

### **Dilutior**

The Company anticipates that it will be required to conduct additional equity financings in order to finance additional royalty purchases and develop the Company's business as currently planned. Any further issuance of equity shares pursuant to such equity financings will dilute the interests of existing shareholders, and existing shareholders will have no pre-emptive rights in connection with any such future issuances.

## **Early Stage of Development**

Grenville is an early stage company. There will be limited financial, operational and other information available with which to evaluate the Company's prospects. There can be no assurance that our operations will be profitable in the future or will generate sufficient cash flow to satisfy the working capital requirements. In addition, as an early stage company Grenville may not yet have all of the skills or personnel necessary to properly analyze and value royalty opportunities.

## **Limited Number of Investee Companies**

Grenville has purchased royalties from a small number of investee companies to date. While the intention is to purchase a large number of royalties from companies in different industry sectors, it will take time to attain such diversification, if such diversification can be achieved at all. Until such time as diversification is achieved, the Company may have a significant portion of our assets dedicated to a single business sector or industry. In the event that any such business or industry is unsuccessful or experiences a downturn, this could have a material adverse effect on the Company's business, financial condition, results of operations or prospects.

### **Ability to Negotiate Additional Royalty Purchases**

A key element of the growth strategy involves purchasing additional royalties from new investee companies. Grenville's ability to identify investee companies and acquire additional royalties is not guaranteed. Achieving the benefits of future investments will depend in part on successfully identifying and capturing such opportunities in a timely and efficient manner and in structuring such arrangements to ensure a stable and growing stream of revenues.

### **Ability to Manage Future Growth**

The ability to achieve desired growth will depend on the Company's ability to identify, evaluate and successfully negotiate royalty purchases from investee companies. Achieving this objective in a cost-effective manner will be a product of the Company's sourcing capabilities, the management of the investment process, the ability to provide capital on terms that are attractive to

potential investee companies and our access to financing on acceptable terms. As Grenville grows, the Company will also be required to hire, train, supervise and manage new employees. Failure to effectively manage any future growth or to successfully negotiate suitable royalty purchases could have a material adverse effect on our business, financial condition, results of operations or prospects.

## **Exercise of Buyout Option**

Some of the royalty purchase agreements with investee companies contain or will contain buyout options which allow investee companies to repurchase royalties for a set price. Although Grenville believes that the repurchase prices will adequately compensate us for lost royalty payments, if the Company has miscalculated the value of a buyout option relative to the ongoing value of a lost royalty stream, the return on an investment may be lower than expected, which could have a material adverse effect on our business, financial condition, results of operations or prospects.

## **Risks Facing Investee Companies**

As previously noted, the financial condition and results of operations will be affected by the performance of the SMEs in which the Company invests capital through royalty purchases. Each investee company will also be subject to risks which will affect their financial condition. Given that the Company is not privy to all aspects of the businesses in which we will make future investments, it is impossible to predict exactly what risks investee companies will face. Nonetheless, the Company expects that typical risks which SMEs might face include the following:

- Investee companies may need to raise capital through equity or debt financing. Such equity or debt may impair our investee
  companies' ability to finance their future operations and capital needs. Flexibility to respond to changing business and
  economic conditions and to business opportunities may thereby be limited.
- The success of our investee companies may depend on the management talents and efforts of one or two persons or a small
  group of persons. The death, disability or resignation of one or more of these persons could have a material adverse impact
  on an investee company.
- Investee companies may require additional working capital to carry out their business activities and to expand their businesses. If such working capital is not available, the financial performance and development of the businesses of our investee companies may be adversely affected.
- Damage to the reputation of our investee companies' brands could negatively impact consumer opinion of those companies
  or their related products and services, which could have an adverse effect on their businesses.
- Investee companies may face intense competition, including competition from companies with greater financial and other
  resources, more extensive development, manufacturing, marketing, and other capabilities. There can be no assurance that
  our investee companies will be able to successfully compete against their competitors or that such competition will not have
  a material adverse effect on their businesses.
- Investee companies may experience reduced revenues with the loss of a customer representing a high percentage of their monthly revenues.
- Investee companies may experience reduced revenues due to an inability to meet regulatory requirements, or may experience losses of revenues due to unforeseeable changes in regulations imposed by various levels of government.
- Investee companies may rely on government or other subsidy programs for revenue or profit generation. Changes or elimination of such programs may have an adverse effect on the company.
- Investee companies may derive some of their revenues from non-Canadian sources and may experience negative financial results based on foreign exchange losses.

## **Impact of Regulation and Regulatory Changes**

The Company and investees are subject to a variety of laws, regulations and guidelines in the jurisdictions in which the Company and investees operate and may become subject to additional laws, regulations and guidelines in the future in such jurisdictions. The financial and managerial resources necessary to ensure such compliance could escalate significantly in the future which could have a material adverse effect on our and the investee companies' business, resources, financial condition, results of operations and cash flows. Such laws and regulations are also subject to change and it is impossible for us to predict the cost or impact of changes to such laws and regulations on its future operations.

### **PFIC Status for U.S. Investors**

Generally, unfavourable rules may apply to U.S. investors who own and dispose of securities of a PFIC for any year during which the U.S. investor holds such securities (regardless of whether the company continues to be a PFIC), including, without limitation, increased tax liabilities under U.S. tax laws and regulations and additional reporting requirements. Specifically, if a non-U.S. entity is classified as a PFIC, any gain on disposition of securities of a PFIC and any "excess distribution" received by a U.S. holder would be: (i) deemed to have been earned rateably over the period such holder owns such securities: (ii) taxed at ordinary income tax rates; and (iii) subject to an interest charge for the deemed deferral in payment of the tax.

A non-U.S. entity will be a PFIC for any taxable year in which either (i) at least 75% of its gross income is passive income, or (ii) at least 50% of the value (determined on the basis of a quarterly average) of its assets is attributable to assets that produce or are held for the production of passive income.

The Company has not made, and does not expect to make, a determination as to whether it is or has ever been a PFIC. Consequently, there can be no assurance that the Company has never been a PFIC or will not become a PFIC for any tax year during which U.S. investors hold securities of the Company.

U.S. investors are urged to consult their own tax advisors regarding the possible application of the PFIC rules and the consequences of holding securities of the Company if the Company is treated as a PFIC for any taxable year in which a U.S. investor holds its securities.

## **Competition from Other Investment Companies**

The Company competes with a number of private equity funds and mezzanine funds, investment banks, equity and non-equity based investment funds and other sources of financing, including the public capital markets. Some of the Company's competitors are substantially larger and have considerably greater financial resources than the Company does. Competitors may have a lower cost of funds and many have access to funding sources and unique structures that are not available to Grenville. In addition, some of the competitors may have higher risk tolerances or different risk assessments, which could allow them to consider a wider variety of investments than the Company. Pressure from the Company's competitors may have a material adverse effect on the Company's business, financial condition, results of operations or prospects.

### Impact of Quarterly and Annual Financial Reporting

There can be no assurance that the Company will be profitable on a quarterly or annual basis. The business strategies may not be successful. As a reporting company, the Company will be required to report financial results on an annual and quarterly basis. If the Company's business is not profitable, the market price of the Company's shares may decline.

### No Guarantee as to Timing or Amount of Dividends

Holders of the Company's common shares do not have a right to dividends on such shares unless declared by the Board of Directors of the Company. The declaration of dividends is at the discretion of the Board of Directors of the Company, even if the Company has sufficient funds, net of its liabilities, to pay such dividends, and the declaration of any dividend will depend on the Company's financial results, cash requirements, future prospects and other factors deemed relevant by the Board of Directors of the Company.

The Company may not declare or pay a dividend if there are reasonable grounds to believe that (i) the Company is, or would after the payment be, unable to pay its liabilities as they become due, or (ii) the realizable value of the Company's assets would thereby be less than the aggregate of its liabilities, including those arising in the ordinary course of business. Dividends are not guaranteed and may fluctuate or be reduced or eliminated. There can be no assurance as to the levels of dividends to be paid by the Company, if any. The market value of the common shares of the Company may deteriorate if the Company is unable to pay dividends in accordance with its dividend strategy, or not at all, and such deterioration may be material.

### **Currency Fluctuations**

Certain of the Company's royalties may be paid and received in United States dollars and potentially other foreign currencies. The Canadian dollar relative to the United States dollar or other foreign currencies is subject to fluctuations. Failure to adequately manage foreign exchange risk could therefore adversely affect our business, financial condition, results of operations or prospects.

### **Reliance on Key Personnel**

Grenville's success will depend on the abilities, experience, efforts and industry knowledge of the Company's senior management and other key employees. The long-term loss of the services of any key personnel for any reason could have a material adverse effect on business, financial condition, results of operations or prospects. In addition, the growth plans may require additional employees, increase the demand on management and produce risks in both productivity and retention levels. The Company may not be able to attract and retain additional qualified management and employees as needed in the future. There can be no assurance that the Company will be able to effectively manage growth, and any failure to do so could have a material adverse effect on the Company's business, financial condition, results of operations or prospects.

## **Conflicts of Interest**

Certain of the Company's directors and officers will also serve as directors and/or officers of other companies. Consequently there exists the possibility for such directors and officers to be in a position of conflict. Any decision made by any of such directors and officers will be made in accordance with their duties and obligations to deal fairly and in good faith with a view to the best

interests of Grenville and the Company's shareholders. In addition, each of the directors is required to declare and refrain from voting on any matter in which such director may have a conflict of interest in accordance with the procedures set forth in applicable corporate legislation and under other applicable laws.

### **Effect of General Economic and Political Conditions**

Grenville's business, and the business of each of our investee companies, is subject to the impact of changes in national or North American economic conditions including, but not limited to, recessionary or inflationary trends, equity market conditions, consumer credit availability, interest rates, consumers' disposable income and spending levels, job security and unemployment, and overall consumer confidence. These economic conditions may be further affected by political events throughout the world that cause disruptions in the financial markets, either directly or indirectly. Adverse economic and political developments could have a material adverse effect on the business, financial condition, results of operations or prospects of the Company and is investee companies.

### **Sale of Common Shares by Existing Shareholders**

If the Company's shareholders sell substantial amounts of the Company's shares in the public market, the market price of the Company's shares may decline.

### **Legal Proceedings**

In the normal course of business Grenville may be subject to lawsuits, claims, regulatory proceedings, and litigation for amounts not covered by the Company's liability insurance. Some of these proceedings could result in significant costs, whether or not resolved in the Company's favour.

## **Analyst Reports**

The trading price of the Company's common shares will be influenced by the research and other reports that industry or securities analysts publish about it, its business, its market or its competitors. If any of the analysts who cover the Company changes his or her recommendation regarding the Company's stock adversely, or provides more favourable relative recommendations about the Company's competitors, Grenville's stock price would likely decline. If any analyst who covers the Company were to cease such coverage or fail to regularly publish reports on the Company, the Company could lose visibility in the financial markets, which in turn could cause the stock price or trading volume to decline.

#### **APPROVAL**

The Board of Directors of the Company approved this MD&A on May 12, 2015.

## **ADDITIONAL INFORMATION**

A copy of this MD&A, as well as additional information concerning the Company, is available on SEDAR at www.sedar.com.

### **DEFINITION OF NON-IFRS MEASURES**

The following key performance indicators are not measurements in accordance with IFRS and should not be considered as an alternative or replacement of net earnings or any other measure of performance under IFRS. These non-IFRS measures do not have any standardized meaning and may not be comparable to similar measures presented by other issuers. These non-IFRS measures will be found throughout this report and the definitions can be found below.

**EBITDA** refers to earnings determined in accordance with IFRS, before depreciation and amortization, net of gain or loss on disposal of capital assets, interest expense and income tax expense. EBITDA is used by management and many investors to determine the ability of an issuer to generate cash from operations. Management believes EBITDA is a useful supplemental measure from which to determine the Company's ability to generate cash available for royalty investments, working capital, income taxes and dividends.

Adjusted EBITDA refers to EBITDA excluding items that are non-recurring in nature or will not have a cash impact in the immediate future. "Adjusted EBITDA" is calculated by adding back non-recurring charges and significant long-term unrealized gains or losses to EBITDA. Management deems non-recurring charges to be unusual and/or infrequent charges that the Company incurs outside of its common day-to-day operations. Management considers unrealized foreign exchange differences on royalty agreements acquired, unrealized adjustments made to the carrying amount as a result of revising estimated cash flows on royalty agreements acquired, and share-based payment expense as long term, unrealized, gains and losses and therefore included as an adjustment when determining Adjusted EBITDA. Adding back these adjustments allows management to assess EBITDA from ongoing operations. The following table reconciles EBITDA measures to IFRS measures reported in the consolidated statements of comprehensive for the periods ended as indicated:

	Three months ended March 31, 2015	Three months ended March 31, 2014
Profit/(Loss) before income taxes	\$ 1,910,847	\$ (3,681,246)
Depreciation	5,334	-
Financing expense	414,459	-
EBITDA/EBITDA (Loss)	2,330,640	(3,681,246)
Adjustments:		
Unrealized foreign exchange gain on carrying amount of Royalty Agreements Acquired	(1,235,347)	(4,785)
Unrealized adjustment to carrying amount of royalty agreements as a result of revising estimated cash flows	1,880	-
Share-based payment expense	27,959	42,617
RTO transaction expense (1)	-	2,651,316
Severance payment	-	400,000
Legal and professional expenses directly related to RTO	-	584,881
Adjusted EBITDA/EBITDA (Loss)	\$ 1,125,132	\$ (7,217)

<sup>(1)</sup> The RTO transaction expense arises from a share-based payment. As the expense is so significant and relates to a specific transaction it is included under RTO transaction expense rather than Share-based payment expense.

**Free Cash Flow** refers to the amount of cash that is available to the Company as a result of operating activities. "Free Cash Flow" is calculated by deducting from net cash flows used for operating activities as presented in the consolidated statements of cash flows, the interest amount in financing expense, the movement in income tax payable during the period and adding back the royalty agreements acquired in the period. The following table reconciles the Free Cash Flow measure to IFRS measures reported in the audited consolidated financial statements:

	1	Three months ided March 31, 2015	Three months ended March 31, 2014			
Net cash used in operating activities	\$	(4,698,355)	\$	(2,991,148)		
Royalty agreements acquired		5,219,400		2,671,215		
Interest payable – movement in period		(344,055)		-		
Income tax payable- movement in period		(11,456)		-		
RTO expenses not paid from Free cash flow – see above		-		984,881		
Free Cash Flow	\$	165,534	\$	664,948		

Average royalty payment per million invested refers to the royalty payment earned during the period, converted into an annualized amount and by reference to a \$1 million investment. This is used by management to monitor the performance of a royalty investment and the portfolio compared to the pre-determined target of \$250,000 per million invested. The following table shows the calculation for each month during the year:

	Ref.	Mar-15	Feb-15	Jan-15	Dec-14	Nov-14	Oct-14	Sep-14	Aug-14	Jul-14	Jun-14	May-14	Apr-14	Mar-14 <sup>(1)</sup>	Feb-14 <sup>(1)</sup>	Jan-14 <sup>(1)</sup>
Royalty payment																
Interest income on loans		1,360	1,394	1,651	1,905	2,150	2,392	2,629	2,861	3,088	3,311	3,529	3,742	3,952	4,156	4,357
Royalty payment income		580,085	497,192	491,480	529,808	455,890	386,741	357,388	265,704	219,503	170,868	84,842	59,287	71,182	30,303	24,393
Principal payments	_	16,073	4,887	(12,249)	(45,052)	22,215	32,804	15,564	18,591	30,620	10,360	10,146	9,937	9,733	9,532	9,336
Total Royalty payment	Α	597,518	503,472	480,882	486,661	480,255	421,937	375,581	287,156	253,211	184,539	98,517	72,967	84,866	43,991	38,086
Capital Deployed																
Starting balance		25,732,168	23,732,168	23,632,168	23,632,168	23,132,168	20,120,768	16,904,968	12,717,768	10,580,715	7,186,665	5,686,665	4,581,215	4,026,000	2,410,000	1,910,000
Royalty agreements acquired		3,119,400	2,000,000	100,000	-	500,000	4,011,400	3,215,800	4,187,200	2,137,053	3,394,050	1,500,000	1,105,450	555,215	1,616,000	500,000
Investment impaired	_	-				-	(1,000,000)	-			-	-	-	-	-	-
Ending balance	_	28,851,568	25,732,168	23,732,168	23,632,168	23,632,168	23,132,168	20,120,768	16,904,968	12,717,768	10,580,715	7,186,665	5,686,665	4,581,215	4,026,000	2,410,000
Average capital deployed*	В	27,291,868	24,732,168	23,682,168	23,632,168	23,382,168	21,626,468	18,512,868	14,811,368	11,649,242	8,883,690	6,436,665	5,133,940	4,303,608	3,218,000	2,160,000
Average royalty per \$1m invested	ı															
((A*12)/B)*1,000,000	-	262,724	244,284	243,668	247,118	246,472	234,123	243,451	232,650	260,835	249,273	183,668	170,552	236,637	164,045	211,587

<sup>\*</sup> Starting balance plus ending balance divided by 2

Weighted average royalty rate represents the applicable royalty rate, stipulated in the royalty agreement, weighted by the investment amount under each agreement over the aggregate investments. This is used by management to assess the portfolio compared to the pre-determined targets. The calculation is carried out on a transaction by transaction basis and weighted by the investment amount over the aggregate investments.

**Rolling three month average investment per month** represents the average of the cost of the investments in royalty agreements in the current month and the previous two months.

**Rolling three month average investment per transaction** represents the average of the transaction size for the investments in royalty agreements in the current month and the previous two months.

These rolling three month metrics are used by management to monitor trends in the size, volume and velocity in investments, to gain insight into portfolio performance, risk management, future financing requirements and portfolio diversification indicators, without limitation.

The calculation of the rolling three month average investment per month and the rolling three month average transaction per transaction since December, 2013 are:

	Ref.	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15
Royalty agreements acquired	A		\$1,125,000	\$535,000	\$500,000	\$1,616,000	\$555,215	\$1,105,450	\$1,500,000	\$3,394,050	\$2,137,053	\$4,187,200	\$3,215,800	\$4,011,600	500,000	s - s	100,000 S	2,000,000	\$ 3,119,400	\$ 2,860,000
# of transactions closed in mth	В		1	1	1	2	1	1	2	3	1	2	2	3	1	0	1	3	3	2
Average deal size (Ref A / Ref B)	С		\$1,125,000	\$535,000	\$500,000	\$808,000	\$555,215	\$1,105,450	\$750,000	\$1,131,350	\$2,137,053	\$2,093,600	\$1,607,900	\$1,337,200	\$500,000	\$0	\$100,000	\$666,667	\$1,039,800	\$1,430,000
3 month moving average*																				
- Average investment per month (Ref A)		N/A	N/A	\$553,333	\$720,000	\$883,667	\$890,405	\$1,092,222	\$1,053,555	\$1,999,833	\$2,343,701	\$3,239,434	\$3,180,018	\$3,804,867	\$2,575,800	\$1,503,867	\$200,000	\$700,000	\$1,739,800	\$2,659,800
- Average investment per transaction (Rel	fC)	N/A	N/A	\$553,333	\$720,000	\$614,333	\$621,072	\$822,888	\$803,555	\$995,600	\$1,339,468	\$1,787,334	\$1,946,184	\$1,679,567	\$1,148,367	\$612,400	\$200,000	\$255,556	\$602,156	\$1,045,489
* average of the sum of the current month and the previous 2 months.																				

<sup>(1)</sup> For January 2014, February 2014 and March 2014 the average royalty rate per \$1m invested is now shown using the new calculation for comparison purporses.